

U.S. DEPARTMENT OF STATE
U.S. Embassy Madagascar and Comoros
Notice of Funding Opportunity (NOFO)

Funding Opportunity Title: Building a Regional Community of Practice Against Illegal, Unreported, and Unregulated Fishing (IUUF)
Funding Opportunity Number: AFMDG-21-02
Deadline for Applications: August 09, 2021
Assistance Listing Number: 19.040 – Public Diplomacy Programs
Total Amount Available: \$227,000

A. PROGRAM DESCRIPTION

The U.S. Embassy in Madagascar and Comoros announces a full and open competition for organizations to submit applications to carry out a cooperative agreement with the Embassy's Public Diplomacy (PD) section to support the Embassy's focus on Illegal, Unreported, and Unregulated Fishing (IUUF) by increasing public and stakeholder pressure on policy makers to reform policy to better combat IUUF. By working in close collaboration with the U.S. Embassy, the grant implementer will be able to leverage existing U.S. Department of State resources such as IVLP On Demand and U.S. Speaker programs to complement and support the activities directly funded under this grant.

Project Objectives:

Organizations (see *Section C. Eligibility Information*) are invited to submit a proposal that addresses each of the following items:

Goals: In this program, the U.S. Embassy seeks to achieve three ambitious goals with the support of the selected organization:

1. Increase public awareness in Madagascar, Comoros, and throughout the Western Indian Ocean region of the impact of IUUF on local livelihoods, food, security, economies, and environments.
2. Enhance understanding of the U.S. Government's policy position on IUUF and encourage the development of shared values and policy perspectives on this issue.
3. Influence policy reform to combat IUUF in the target nations.

Audience: To achieve these goals, the Embassy, working with the selected organization, will employ sustained programming and engagement to build the capacity of two key groups of force-multipliers to raise public awareness of IUUF and to influence policy to combat IUUF: Subject-Matter-Experts (SME) and journalists.

Objectives: The project will achieve these goals by:

1. **Establishing an Enduring Community of Practice:** Establishing an enduring, self-sustaining community of practice including researchers, civil society leaders, the private sector, and policy makers with the shared knowledge, interest, and motivation

to act jointly to increase public awareness of IUUF and influence policy reform to combat IUUF.

2. **Raising Public Awareness:** Conducting public programming, social media, and media engagements to increase public awareness of the need to combat IUUF.
3. **Building the Capacity of Journalists:** Building the capacity of journalists to increase the quality and quantity of reporting on the issue.

I. Establishing an Enduring Community of Practice

The U.S. Embassy has already begun this two-year program of engagement by convening a coordinating group of U.S. Government exchange program alumni who work in a range of fields connected to IUUF, including marine scientists, fisheries managers, port authority officials, entrepreneurs, NGO managers of fisherfolk associations, and civil society leaders working in anti-corruption.

The selected organization will be asked to:

1. **Virtual and Live Seminars:** Build the capacity of the community of practice by hosting virtual and live seminars and workshops in close coordination with the U.S. Embassy and featuring U.S. speakers made available through the Department of State's U.S. Speaker Program and International Visitor Leadership Program (IVLP) On Demand programs.
2. **Pre-Departure Orientation and Debriefing Activities:** In conjunction with this initiative, a select group of 12 Malagasy SMEs will be identified by the Embassy (in consultation with the implementing partner) to participate in the U.S. Department of State's International Visitor Leadership Program (IVLP). The grantee will organize a one-day activity through which the IVLP group will prepare for their exchange experience in the United States with briefings with Government of Madagascar, U.S. Embassy, and other relevant entities. Upon the group's return, the grantee will also organize a one-day debriefing activity.
3. **Field Experience:** Conduct a field experience tour of organizations working to counter IUUF in Madagascar for regional SMEs to build awareness of effective methods used by organizations in the fight against IUUF. We suggest that this tour be timed to follow end of the symposium described below to allow the inclusion of regional SMEs. The itinerary and agenda of the tour will be developed in coordination with the PD team and U.S. Embassy experts will accompany the group.
4. **Symposium:** Organize a 2.5-day regional symposium on IUUF. The symposium will be a forum for building deeper understanding of IUUF and establishing regional networks between SMEs and their organizations. The symposium should accommodate approximately 50 regional SMEs participants selected through a process mutually agreed upon by the implementer and the U.S. Embassy. The participants are experts in their subject matter and are drawn primarily from the Indian Ocean states and African coastal states. Chosen participants (marine scientists, fisheries managers, port authority officials, entrepreneurs, NGO managers of fisherfolk associations, and civil society leaders working in anti-corruption, etc.) should be familiar with the current IUUF situation in Madagascar and/or Indian Ocean states. The symposium

participants must reflect diversity (in age, gender, race, and political leaning) to ensure a broad range of viewpoints and include "next generation" perspectives.

The U.S. Embassy will help the implementer to identify U.S. experts to be featured speakers at the symposium. U.S. Government officials and U.S. experts identified by the Embassy will participate in the symposium as keynote speakers, plenary presenters, and panelists. Funding for their participation will not be covered by this grant. Proposals are encouraged to include a welcome event, opening plenary, and/or other opening events suitable for senior government and U. S Embassy officials' participation.

Please include a draft agenda for the symposium as part of the proposal.

II. Raising Public Awareness

Strong public support for action against IUUF is one of the key elements in creating the political impetus to enact meaningful policy reform to combat IUUF in Madagascar, Comoros, and throughout the Western Indian Ocean region.

The selected organization will be tasked to:

1. **Public Programming:** Build public awareness of IUUF by deploying the SME community of practice and their associates to universities and other institutions to lead public programming for students, young professionals, and civil society groups on a monthly basis.
2. **Social Media Campaign:** Build public awareness of IUUF and the actions being undertaken to counter it, by engaging the SME community of practice in social media campaigns such as the U.S. Embassy's "How does IUU fishing affect my community?" campaign.
3. **Mini-grant for Public Awareness:** Support mini grants for participants in the IVLP On Demand program to conduct public awareness programming after their exchange experiences. The SME IVLP On Demand group will be eligible to apply for a grant of up to \$2,500 to support public outreach activities. The implementer will be responsible for disbursing, monitoring, and evaluating the implementation of the mini-grant.

III. Build Journalist Capacity and Interest to Report on IUUF

Few journalists in the region have the time or capacity to develop sufficient expertise and insight to comprehensively report on the IUUF topic. Therefore, reporting is typically limited to episodic articles about discrete IUUF incidents. Through this grant, journalists will receive training on how to understand the interrelated aspects of IUUF. They will also be presented opportunities to observe the work of SMEs and their organizations who are taking action against IUUF.

The selected organization will be asked to:

1. **Virtual and Live Seminars:** Build the capacity of journalists by hosting virtual and live seminars and workshops in close coordination with the U.S. Embassy and featuring U.S. speakers made available through the Department of State's U.S. Speaker Program and International Visitor Leadership Program (IVLP) On Demand programs.
2. **Field Experience – Capital Region:** Lead a select group of ten Malagasy journalists on a two-day field exposures to academic, civil society, government, and business organizations in the capital region working to counter IUUF.
3. **Coverage of Symposium:** Give special access to Malagasy journalists, jointly identified by the implementing partner and the U.S. Embassy, to join and cover the IUUF regional SME symposium.
4. **Field Experience – Provinces:** Conduct a field-training experience for ten Malagasy journalists (largely the same group as selected above in #2) to see the work of academic, civil society, government, and business organizations in one provincial location that combating IUUF. The group will be accompanied by U.S. Embassy experts and a U.S. journalist expert.
5. **Pre-Departure Orientation and Debriefing Activities:** In conjunction with this initiative, a select group of 10 Malagasy journalists will be identified by the Embassy (in consultation with the implementing partner) to participate in the U.S. Department of State's International Visitor Leadership Program (IVLP). The grantee will organize a one-day activity through which the IVLP group will prepare for their exchange experience in the United States with briefings with Government of Madagascar, U.S. Embassy, and other relevant entities. Upon the group's return, the grantee will also organize a one-day debriefing activity.

IV. Administrative

1. Proposals should include management of travel and lodging logistics in each aspect of the program for participants, speakers (where not provided by U.S. Embassy), and grantee staff. Proposals must show how grant funds will be used to cover the cost of the venue, domestic and international transportation, visas, travel insurance, COVID-19 related expenses, lodging, and meals and/or per diem for eligible participants. All travel funded under the cooperative agreement should be economy class and must comply with Fly America requirements.
2. Proposals should envision media coverage as well as the invitation of journalists to cover (and if appropriate to present at) activities within the project. Proposals must include a plan for widely publicizing the symposium and any recommendations resulting from it, both within the United States, Madagascar, Comoros, and the region via traditional media and digital media.
3. Proposals should include a description of the applicant's experience with IUUF-related topics and symposium organization as well as experience in and/or ties with organizations in the field in Madagascar and/or Comoros and the Indian Ocean or other international expertise.

B. FEDERAL AWARD INFORMATION

Length of performance period: 24 months
Number of awards anticipated: 1 award
Total available funding: \$227,000
Type of Funding: FY21 Public Diplomacy Funds
Anticipated project start date: October 15, 2021

This notice is subject to availability of funding.

Funding Instrument Type: Cooperative agreement.

Cooperative agreements are different from grants in that bureau/embassy staff are more actively involved in the grant implementation.

Description of the substantial involvement:

As a cooperative agreement, the U.S. Embassy's involvement include, but are not limited to:

1. Recommending and approving program content, agendas, and itineraries for the symposium, the regional SME tour, and the journalist field training;
2. Identifying U.S. speakers for the IUUF symposium and other virtual and in-person seminars and workshops;
3. Coordinating with the relevant Department of State offices to organize the U.S. Speaker and IVLP On Demand programs;
4. Recommending and approving participants for all aspects of the program.

Program Performance Period: Proposed programs should be completed in 24 months or less.

The U.S. embassy will entertain applications for continuation grants funded under this award beyond the initial budget period on a non-competitive basis subject to availability of funds, satisfactory progress of the program, and a determination that continued funding would be in the best interest of the U.S. Department of State.

C. ELIGIBILITY INFORMATION

1. Eligible Applicants

The Public Diplomacy section encourages applications from the United States, Madagascar, and Comoros.

The following organizations are eligible to apply:

- Registered not-for-profit organizations, including think tanks and civil society/non-governmental organizations
- Public and private educational institutions
- Public International Organizations and Governmental institutions

For-profit or commercial entities are not eligible to apply.

2. Cost Sharing or Matching

Providing cost sharing is not a requirement for this NOFO.

By working in close collaboration with the U.S. Embassy, the grant implementer will be able to leverage existing U.S. Department of State resources such as IVLP On Demand and U.S. Speaker programs to complement and support the activities directly funded under this grant.

3. Other Eligibility Requirements

In order to be eligible to receive an award, all organizations must have a Data Universal Numbering System (DUNS) number from Dun & Bradstreet, as well as a valid registration on www.SAM.gov. Please see Section D.3 for information on how to obtain these registrations.

Applicants are only allowed to submit one proposal per organization. If more than one proposal is submitted from an organization, all proposals from that institution will be considered ineligible for funding.

D. APPLICATION AND SUBMISSION INFORMATION

1. Address to Request Application Package

Application forms required below are available at the U.S. Embassy website: [Funding Opportunities | U.S. Embassy in Madagascar & Comoros \(usembassy.gov\)](#) and [Grants.gov](#) website.

2. Content and Form of Application Submission

Please follow all instructions below carefully. Proposals that do not meet the requirements of this announcement or fail to comply with the stated requirements will be ineligible.

Content of Application

Please ensure:

- The proposal clearly addresses the goals and objectives of this funding opportunity
- All documents are written in English
- All budgets are calculated in U.S. dollars
- All pages are numbered
- All documents are formatted to 8½ x 11 or A4 paper
- All Microsoft Word documents are single-spaced, 12-point Times New Roman font with a minimum of one-inch margins

The following documents are **required**:

1. **Mandatory application forms**

All mandatory application forms are available on the right-hand side of the [Grants.gov](#) webpage and at <https://www.grants.gov/forms/sf-424-family.html>

- SF-424 (*Application for Federal Assistance – organizations*) at [Grants.gov](#)
- SF-424A (*Budget Information for Non-Construction programs*) at [Grants.gov](#)
- SF-424B (*Assurances for Non-Construction programs*) at [Grants.gov](#)

2. Summary Coversheet: Cover sheet stating the applicant’s name and organization, proposal date, program title, program period proposed start and end date, and brief purpose of the program.

3. Proposal (20 pages maximum, not including appendices): The proposal should contain sufficient information that anyone not familiar with it would understand exactly what the applicant wants to do. You may use your own proposal format, but it must include all the items below. In addition, we encourage you to summarize your proposal in the Project Proposal Template, supplemental to SF-424, that you can find at the following websites: [Funding Opportunities | U.S. Embassy in Madagascar & Comoros \(usembassy.gov\)](#) and [Grants.gov](#)

- **Proposal Summary:** Short narrative that outlines the proposed program, including program objectives and anticipated impact.
- **Introduction to the Organization applying:** A description of past and present operations, showing ability to carry out the program, including information on all previous grants from the U.S. Embassy and/or U.S. government agencies.
- **Problem Statement:** Clear, concise and well-supported statement of the problem to be addressed and why the proposed program is needed
- **Program Goals and Objectives:** The “goals” describe what the program is intended to achieve. The “objectives” refer to the intermediate accomplishments on the way to the goals. These should be achievable and measurable.
- **Program Activities:** Describe the program activities and how they will help achieve the objectives.
- **Program Methods and Design:** A description of how the program is expected to work to solve the stated problem and achieve the goal. Include a logic model as appropriate.
- **Proposed Program Schedule and Timeline:** The proposed timeline for the program activities. Include the dates, times, and locations of planned activities and events.
- **Key Personnel:** Names, titles, roles and experience/qualifications of key personnel involved in the program. What proportion of their time will be used in support of this program?
- **Program Partners:** List the names and type of involvement of key partner organizations and sub-awardees.
- **Program Monitoring and Evaluation Plan:** This is an important part of successful grants. Throughout the time-frame of the grant, how will the activities be monitored to ensure they are happening in a timely manner, and how will the program be evaluated to make sure it is meeting the goals of the grant?
- **Future Funding or Sustainability** Applicant’s plan for continuing the program beyond the grant period, or the availability of other resources, if applicable.

3. **Budget Justification Narrative:** After filling out the SF-424A Budget (above), use a separate document to describe each of the budget expenses in detail. You are encouraged to use the Budget Narrative Template, supplemental to the SF-424, that you can download at the following websites: [Funding Opportunities | U.S. Embassy in Madagascar & Comoros \(usembassy.gov\)](#) and [Grants.gov](#). See section *H. Other Information: Guidelines for Budget Submissions* below for further information.

5. Attachments:

- One-page CV or resume of key personnel who are proposed for the program
- Letters of support from program partners describing the roles and responsibilities of each partner
- If your organization has a Negotiated Indirect Cost Rate Agreement (NICRA) and includes NICRA charges in the budget, your latest NICRA should be included as a PDF file.
- Official permission letters, if required for program activities

6. Unique Entity Identifier and System for Award Management (SAM.gov)

Required Registrations:

All organizations applying for grants must obtain these registrations.

All are free of charge:

- Unique entity identifier from Dun & Bradstreet (DUNS number)
- NCAGE/CAGE code
- www.SAM.gov registration

Step 1: Apply for a DUNS number and an NCAGE number (these can be completed simultaneously)

DUNS application: Organizations must have a Data Universal Numbering System (DUNS) number from Dun & Bradstreet. If your organization does not have one already, you may obtain one by calling 1-866-705-5711 or visiting <http://fedgov.dnb.com/webform>

NCAGE application: Application page

here: <https://eportal.nspa.nato.int/AC135Public/scage/CageList.aspx>

Instructions for the NCAGE application process:

<https://eportal.nspa.nato.int/AC135Public/Docs/US%20Instructions%20for%20NSPA%20NCAGE.pdf>

For NCAGE help from within the U.S., call 1-888-227-2423

For NCAGE help from outside the U.S., call 1-269-961-7766

Email NCAGE@dliis.dla.mil for any problems in getting an NCAGE code.

Step 2: After receiving the NCAGE Code, proceed to register in SAM.gov by logging onto: <https://www.sam.gov>. SAM registration must be renewed annually.

7. Submission Dates and Times

Applications are due no later than **August 9, 2021 at 11:59 PM**

8. Funding Restrictions

U.S. Embassy Madagascar and Comoros will not consider applications that reflect any type of support for any member, affiliate, or representative of a designated terrorist organization. No entity listed on the Excluded Parties List System in SAM is eligible for any assistance.

Federal awards generally will not allow reimbursement of pre-Federal award costs; however, the grants officer may approve pre awards cost on a case-by-case basis. Generally, construction costs are not allowed under U.S. Embassy Madagascar and Comoros awards.

Funding cannot be used for construction or the purchase of alcoholic beverages.

9. Other Submission Requirements

All application materials must be submitted by email to Public Diplomacy Section of the U.S. Embassy Madagascar and Comoros at AntanPASGrants@state.gov

E. APPLICATION REVIEW INFORMATION

1. Criteria

Each application will be evaluated and rated on the basis of the evaluation criteria outlined below. The criteria listed are closely related and are considered as a whole in judging the overall quality of an application.

Organizational capacity and record on previous grants: The organization has expertise in its stated field and PD is confident of its ability to undertake the program. This includes a financial management system and a bank account.

Quality and feasibility of the program idea: The program idea is well developed, with detail about how program activities will be carried out. The proposal includes a reasonable implementation timeline.

Goals and objectives: Goals and objectives are clearly stated, and program approach is likely to provide maximum impact in achieving the proposed results.

Embassy priorities: Applicant has clearly described how stated goals are related to and support U.S. Embassy Madagascar/Comoros's priority areas or target audiences.

Budget: The budget justification is detailed. Costs are reasonable in relation to the proposed activities and anticipated results. The budget is realistic, accounting for all necessary expenses to achieve proposed activities.

Please note: If cost-share is included in the budget then the recipient must maintain written records to support all allowable costs that are claimed as its contribution to cost-share, as well as costs to be paid by the Federal government. Such records are subject to audit. In the event the recipient does not meet the minimum amount of cost-sharing as stipulated in the recipient's budget, U.S. Embassy Madagascar and Comoros's contribution may be reduced in proportion to the recipient's contribution.

Monitoring and evaluation plan: Applicant demonstrates it is able to measure program success against key indicators and provide milestones to indicate progress toward goals outlined in the proposal. The program includes output and outcome indicators, and shows how and when those will be measured.

Sustainability: Program activities will continue to have positive impact after the end of the program.

American content: How will the project promote a better understanding of the United States among the target population.

2. Review and Selection Process

A review committee will evaluate all eligible applications.

3. Federal Awardee Performance & Integrity Information System (FAPIIS)

For any Federal award under a notice of funding opportunity, if the Federal awarding agency anticipates that the total Federal share will be greater than the simplified acquisition threshold on any Federal award under a notice of funding opportunity may include, over the period of performance (see §200.88 Simplified Acquisition Threshold), this section must also inform applicants:

- i. That the Federal awarding agency, prior to making a Federal award with a total amount of Federal share greater than the simplified acquisition threshold, is required to review and consider any information about the applicant that is in the designated integrity and performance system accessible through SAM (currently FAPIIS) (see 41 U.S.C. 2313);
- ii. That an applicant, at its option, may review information in the designated integrity and performance systems accessible through SAM and comment on any information about itself that a Federal awarding agency previously entered and is currently in the designated integrity and performance system accessible through SAM;
- iii. That the Federal awarding agency will consider any comments by the applicant, in addition to the other information in the designated integrity and performance system, in making a judgment about the applicant's integrity, business ethics, and record of performance under Federal awards when completing the review of risk posed by applicants as described in §200.206 Federal awarding agency review of risk posed by applicants.

F. FEDERAL AWARD ADMINISTRATION INFORMATION

1. Federal Award Notices

The grant award or cooperative agreement will be written, signed, awarded, and administered by the Grants Officer. The assistance award agreement is the authorizing document, and it will be provided to the recipient for review and signature by email. The recipient may only start incurring program expenses beginning on the start date shown on the grant award document signed by the Grants Officer.

If a proposal is selected for funding, the Department of State has no obligation to provide any additional future funding. Renewal of an award to increase funding or extend the period of performance is at the discretion of the Department of State.

Issuance of this NOFO does not constitute an award commitment on the part of the U.S. government, nor does it commit the U.S. government to pay for costs incurred in the preparation and submission of proposals. Further, the U.S. government reserves the right to reject any or all proposals received.

Payment Method: All award payments will be made via Electronic Funds Transfer (EFT).

2. Administrative and National Policy Requirements

Terms and Conditions: Before submitting an application, applicants should review all the terms and conditions and required certifications which will apply to this award, to ensure that they will be able to comply. These include:

2 CFR 200, 2 CFR 600, Certifications and Assurances, and the Department of State Standard Terms and Conditions, all of which are available at:

<https://www.statebuy.state.gov/fa/pages/home.aspx>

Note the U.S. Flag branding and marking requirements in the Standard Terms and Conditions.

3. Reporting

Reporting Requirements: Recipients will be required to submit financial reports and program reports. The award document will specify how often these reports must be submitted.

Applicants should be aware that U.S. Embassy Madagascar and Comoros awards will require regular financial and progress reporting. The Federal Financial Report (FFR or SF-425) is the required form for the financial reports. The progress reports must include page one (signed and completed) of the SF-PPR (Performance and Progress Report) and a narrative attachment to the SF-PPR as described below; and the SF-PPR-B: Project Indicators (or other mutually agree upon format approved by the grants officer) for the indicators.

Narrative progress reports should reflect the focus on measuring the project's impact on the overarching objectives and should be compiled according to the objectives, outcomes, and outputs as outlined in the award's Scope of Work (SOW) and in the Monitoring and Evaluation (M&E) Statement. An assessment of the overall project's impact should be included in each progress report. Where relevant, progress reports should include the following sections:

- Relevant contextual information (limited);
- Explanation and evaluation of significant activities of the reporting period and how the activities reflect progress toward achieving objectives, including meeting benchmarks/targets as set in the M&E plan. In addition, attach the M&E plan, comparing the target and actual numbers for the indicators;
- Any tangible impact or success stories from the project, when possible;
- Copy of mid-term and/or final evaluation report(s) conducted by an external evaluator; if applicable;

- Relevant supporting documentation or products related to the project activities (such as articles, meeting lists and agendas, participant surveys, photos, manuals, etc.) as separate attachments;
- Description of how the Recipient is pursuing sustainability, including looking for sources of follow-on funding;
- Any problems/challenges in implementing the project and a corrective action plan with an updated timeline of activities;
- Reasons why established goals were not met;
- Data for the required indicator(s) for the reporting period as well as aggregate data by fiscal year using the SF-PPR-B: Project Indicators or other mutually agreed upon format approved by the Grants Officer;
- Additional pertinent information, including analysis and explanation of cost overruns or high unit costs, if applicable.

A final narrative and financial report must also be submitted within 120 days after the expiration of the award.

Please note that delays in reporting may result in delays of payment approvals and failure to provide required reports may jeopardize the recipient's ability to receive future U.S. government funds.

U.S. Embassy Madagascar and Comoros reserves the right to request any additional programmatic and/or financial project information during the award period.

G. FEDERAL AWARDING AGENCY CONTACTS

If you have any questions about the grant application process, please contact the Public Diplomacy section at: AntanPASGrants@state.gov

H. OTHER INFORMATION

Guidelines for Budget Justification

Personnel and Fringe Benefits: Describe the wages, salaries, and benefits of temporary or permanent staff who will be working directly for the applicant on the program, and the percentage of their time that will be spent on the program.

Travel: Estimate the costs of travel and per diem for this program, for program staff, consultants or speakers, and participants/beneficiaries. If the program involves international travel, include a brief statement of justification for that travel.

Equipment: Describe any machinery, furniture, or other personal property that is required for the program, which has a useful life of more than one year (or a life longer than the duration of the program), and costs at least \$5,000 per unit.

Supplies: List and describe all the items and materials, including any computer devices, that are needed for the program. If an item costs more than \$5,000 per unit, then put it in the budget under Equipment.

Contractual: Describe goods and services that the applicant plans to acquire through a contract with a vendor. Also describe any sub-awards to non-profit partners that will help carry out the program activities.

Other Direct Costs: Describe other costs directly associated with the program, which do not fit in the other categories. For example, shipping costs for materials and equipment or applicable taxes. All “Other” or “Miscellaneous” expenses must be itemized and explained.

Indirect Costs: These are costs that cannot be linked directly to the program activities, such as overhead costs needed to help keep the organization operating. If your organization has a Negotiated Indirect Cost Rate (NICRA) and includes NICRA charges in the budget, attach a copy of your latest NICRA. Organizations that have never had a NICRA may request indirect costs of 10% of the modified total direct costs as defined in 2 CFR 200.68.

“Cost Sharing” refers to contributions from the organization or other entities other than the U.S. Embassy. It also includes in-kind contributions such as volunteers’ time and donated venues.

Alcoholic Beverages: Please note that award funds cannot be used for alcoholic beverages.